

# Making the GreenShift Simple steps to inspire climate action in your organization





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### Introduction

More and more businesses are realizing that sustainability can no longer be a choice – it must be an imperative, and it must start with them.

Climate pledges abound, but once supply chains and power supplies have been assessed, what is the next step?

In good news, employees are ready to help. And engaging internal teams around climate action does more than impact the planet. Successful organizations have reported improved employee satisfaction and retention, not to mention powerful stories to share with stakeholders.



### INTRODUCTION: So where to start?

### Right here!

This GreenShift toolkit, developed by Rare and tested at multiple companies in various industries, can be used at your organization or within your community. Any business, nonprofit, neighborhood group, faith organization or social club can take advantage of the methods and messages we've already tested to ensure high engagement and real behavior change.

### WHAT'S INSIDE:



**READY TO BE INSPIRED?** The time is now, and the transition is easier than you'd expect!



### **INTRODUCTION:** The power of supporting a GreenShift

### Ready for a GreenShift?



### WHO IS THIS TOOLKIT FOR

If you're part of a corporate sustainability team, this toolkit is designed for you and your workplace. But the included tools and resources could work just as well for a neighborhood or faith-based community or any group interested in working together to improve their carbon footprint.



### WHY USE IT

Your organization may already have a sustainability program, as well as initiatives focused on improving employee engagement. But it's amazing what can happen when efforts are combined and infused with a proven, behavior science-backed structure. This toolkit offers simple ways to step up your impact on employee satisfaction and sustainability.



### HOW TO USE IT

Whether it's inspiration or simplification you're looking for, it's all here.

- Strengthen what you've got: Already have an employee sustainability program in place? No need to reinvent the wheel. Incorporate our tips and behavior change levers to build upon what you've got, supplementing or refining your program so it's even more robust and impactful.
- Put it all together: Starting from scratch, or from a place with disconnected initiatives and efforts? Get organized with our behavior science-based structure and foundational tips to develop a truly targeted and engaging program for all involved.



## Behaviors that make a difference

When it comes to sustainability programs, the obvious answers aren't always the optimal ones. For example, recycling and composting are highly visible, but unfortunately have not shown to have a major impact on the climate. Rare has identified shifts that require similar effort, but offer a much greater reduction of greenhouse gas emissions.



### **BEHAVIORS THAT MAKE A DIFFERENCE: Focus on impact**

### Food Green your eating for easy impact

It turns out that what's good for you is also good for our planet. Tweaking your diet to reduce meat intake, subbing in vitamin-rich veggies every so often, is all it takes.

Research shows that even cutting out a single burger or a couple pieces of chicken each week will make a measurable impact over your lifetime.

### Transportation The future of transportation is now

There are now Electric Vehicles (EVs) to meet almost any need, tax credits to make them more affordable, and support infrastructure that is growing by the day. But even if you're not in the market for a car today, you can help!

Do your planet (and your health!) a favor by swapping out your shorter drives for a walk, bike ride or public transit experience.



Electricity isn't going anywhere, but our dependence on fossil fuels can. Today, there are options for switching to clean energy no matter where you live and whether you own or rent.

Take advantage of IRA tax credits to invest in rooftop or community solar or look into community aggregated renewable energy options.

#### Did you know?

If cattle were their own nation, they would be the 3rd largest greenhouse gas emitter, just behind China and the U.S.

#### **Did you know?**

EVs don't only save you cash at the pump they typically cost less to maintain than their gas guzzling counterparts.

#### **Did you know?**

Solar and wind energy now provide the least expensive power for 67% of the world.





## Making change stick

We don't have to care or know a lot about something to change.

When it comes to behavior change, how we go about doing it matters. And it turns out that the science of human behavior gives us a lot to work with when trying to figure out what's going to work best to motivate people to change.

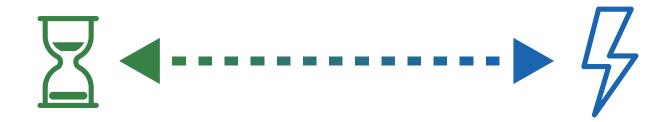


### MAKING CHANGE STICK: An introduction to behavioral science

### It probably comes as no surprise that people are complicated.

We have a broad spectrum of ways in which we process information and make decisions.

On one end of the spectrum, are our thoughtful, deliberate, calculating selves. This is where we take our time, weigh the pros and cons, and try to be as rational as possible. But in reality the majority of our decisions happen somewhere near the other end of the spectrum, which involves our quick-thinking, quick-acting, reactive, and autopilot selves.



#### Weighing options, calculating costs and benefits

We often assume and like to think that our decisions are mostly made here. Reacting automatically, quickly

But in reality, most of our decisions happen on this side of the spectrum.



### **MAKING CHANGE STICK:** An introduction to behavioral science

Research shows that any program encouraging behavior change needs to engage individuals on multiple fronts.

Take employees on a journey toward new habits and patterns.



### **Social Influences**

We are a social species, and we take our lead from the social influences of those

People need succinct and neutral information from help them make decisions.

### **Emotional Appeals**

Straight facts aren't enough to motivate change. Use real stories to connect with people on an emotional level. Remove friction points and highlight



### MAKING CHANGE STICK: Turn interest into action

Rare developed the GreenShift program by combining best practices from experts and research in behavioral science, employee engagement, and engagement marketing. The result is a holistic and enjoyable path to behavior change that keeps a few key tenets in mind:

### **Normalize Climate Action:**

What is the best predictor of climate action – Political orientation? Climate concern? Nope. By far, it's whether you believe that other people are already taking action and expecting you to do the same. **The Messenger Matters:** 

Who do people listen to when it comes to making changes in their life? As expected, they are most likely to adopt behaviors that are emulated by those whose perspective they value.

### Make it Simple:

When it comes to change, the first step is always the hardest one to take. Too many (or overly complicated) instructions will turn people off to action before they've even begun.

We must make climate-friendly behavior as common, normal, and expected as possible. If someone you identify with or care about adopts climate friendly behavior, you will too. Simplify the process and reduce their options to get people moving in the right direction.



## Your tools for change

The best program structure is the one that works for your team. Incorporate the topics and activities that make sense for your company, taking into consideration:

- **Optimal Timing**: What cadence of communication and activities fits best into current programs and outreach? Monthly? Quarterly?
- Existing Programming: Can you piggyback on an event or initiative that already exists, such as a "wellness week," to efficiently increase impact?
- Existing Resources: Do you already have a Green Team you can work with to host events or challenges?
- Existing Benefits: Does your organization already offer benefits such as transit passes? Perhaps there's a wellness stipend you could apply toward a plant-based cooking class?



### YOUR TOOLS FOR CHANGE: Structuring your program

### **IMPERATIVES FOR IMPACT**

	Make it Affordable	<b>Material incentives can be persuasive, and they may already exist!</b> Highlight organizational discounts, rebates and trial opportunities that are already being offered.
<b>0−0</b> ★	Make it Eventful	Activities are a great way to provide a resource (material incentive), create engagement (social and share important information. Think cooking classes, EV demo days, bike clubs and more!
	Make it Practical	Help employees make good decisions by providing trusted and vetted information. Share articles, YouTube videos, or even appropriate TikToks or Reels via email and social channels.
	Make it Social	<b>Nothing gets people going quite like other people (social influence).</b> Anoint peer-level ambassade encourage participation in programming, start threads on group chat channels and get executives to ju
	Make it Challenging	<b>Encourage some competitive fun!</b> Incorporate individual or team challenges to incentivize partici in events, benefits and conversation around these green topics.

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### YOUR TOOLS FOR CHANGE: Structuring your program

### **BUILD ON WHAT YOU'VE GOT**

When it comes to sustainability, even organizations that think they are starting from scratch rarely are. Take a look at the building blocks you already have to make quick progress toward the program you want.

- Existing benefits and discounts: Many companies already offer transit benefits, corporate discounts for EVs, bike purchases, group meals, and more. Highlight the green options you already have, and make your next team meal a veggie-forward one.
- **Existing green leaders:** Look to your employee groups for ambassadors and influencers. Sustainability team members can be tapped to model and normalize new behaviors and show them off in group settings or communication channels.
- Existing sustainability programing: Already have a celebration or group offsite coming up? Think about simple activities or speakers to incorporate, such as a community solar ambassador or vegan chef. Feature relevant benefits, such as free public transit to the event, or offer perks for those who show up in an EV.
- Existing employee communications: Does your organization actively use Slack or MS Teams? Use these existing channels to highlight green behavior, such as giving shoutouts to people who bike to work or initiating a vegetarian lunch challenge.



### YOUR TOOLS FOR CHANGE





### **FOOD: Eat More Veggies**

### Simples changes with a big impact.

Did you know that two-thirds of Americans are already starting to reduce the amount of meat they eat? They've likely learned that eating less meat and more plant-rich food is a great way to help the planet, protect our animals, save some cash and improve our health at the same time.

Swapping in plant-based options doesn't have to mean giving up meat entirely. There are small steps you can take to make a difference.

### **Best Practices:**

- Incorporate an event that includes a subject matter expert for questions.
- Link to this helpful resource:

» Harvard Medical School's <u>"What is a plant-based diet and</u> <u>why should you try it?"</u>

### **IMPERATIVES FOR IMPACT**

Ŧ	Make it Affordable	Does your health insurance broker provide healthy recip food discounts or access to meal planning services and generators such as <u>Ends + Stems</u> (free!)? Promote them
<b>0−0</b> ★	Make it Eventful	Invite an engaging food expert or local chef to present f plant-forward meals to the group. Or do a meat-alternat
(	Make it Practical	Offer plant-based options when catering events. Ensure plant-based options in vending machines and in compa
	Make it Social	Use your company's social messaging tool to encourag this topic: "Drop your favorite plant-based or plant-forw the chat!"
	Make it Challenging	Challenge participants to swap 1-2 meals a week for a p option. Participants can log their meals and turn them in

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plant-based in for a prize!

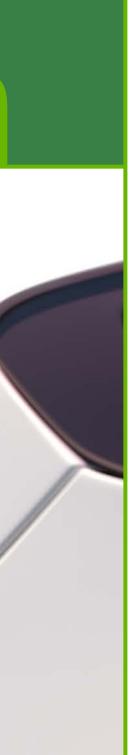


### YOUR TOOLS FOR CHANGE

# Transportation

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### **TRANSPORTATION: Beyond the Car**

### Put down your keys – it's better for everyone

Changing how you get around is good for you and the planet. Consider mixing up your transportation – incorporating walking, biking and public transit into your lifestyle.

While healing the planet and cutting down on road congestion, you can reap the rewards in the form of your own mental and physical health. Leaving your car at home can even save you money by lowering fuel cost and maintenance needs.

### **Best Practices:**

- Incorporate an event that includes a subject matter expert for questions.
- Link to these helpful resources:
  - » Research and link to your local public transit webpage
  - » League of American Bicyclists

### **IMPERATIVES FOR IMPACT**

÷	Make it Affordable	Are there public transit, bikeshare reimbursements or di available to employees? Be sure to draw attention to the or consider adding them.
<b>0−0</b> ★	Make it Eventful	Host a Lunch + Learn and invite a public transit official to transit tips or a <u>League of American Bicyclists Educator</u> tabout bike safety.
()	Make it Practical	Showcase your office's bike racks or showers. Advertise options and create carpool message boards.
	Make it Social	Use your company's social messaging tool to encourage this topic: "Do you commute via public transit or biking? + tricks in the chat here:"
	Make it Challenging	Host a special day or month incentivizing your organizat work or use less fuel. Form teams and/or incentivize with

discounts hese benefits,

to talk about <u>r</u> to speak

se public transit

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ation to bike to ith fun prizes!



### **TRANSPORTATION: Switch to Electric**

### The era of the EV is upon us

It's no wonder that EV sales are skyrocketing and options are exploding. EVs present a compelling solution to reduce our carbon footprint, and now they are more affordable than ever. Used EVs have entered the market, the Inflation Reduction Act is offering enticing tax credits, and of course, the fuel savings are significant.

For those looking to purchase or lease a vehicle, a new, used or leased EV is often the smartest option for the planet and your wallet.

### **Best Practices:**

 Incorporate an event that includes a subject matter expert for questions.

Link to these helpful resources:
» EnergySage Electric Vehicles
» EPA's EV Myths

### **IMPERATIVES FOR IMPACT**

£	Make it Affordable	Does your company offer any EV automaker discounts? EV chargers on site? Promote these benefits! Highlight a state, or local tax benefits or rebates for EVs.
<b>0−0</b> ★	Make it Eventful	Host a lunch + learn or webinar and invite a representati <u>EnergySage</u> to speak about the benefits of going electric
	Make it Practical	Showcase your office's EV chargers. Put policies in plac encourage charger sharing. Incentivize those that rent E work related travel.
	Make it Social	Use your company's social messaging tool to encourage this topic: "Drop a 扒 if you own an electric car - write a the one you own and any tips for those considering the
	Make it Challenging	Offer incentives to anyone who shows up to the next wo EV. Enter those who test drive an EV into a raffle.

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### YOUR TOOLS FOR CHANGE





### **HOME: Switch to Clean Energy**

### Join the renewable energy evolution

**IMPERATIVES FOR IMPACT** 

Electricity isn't going anywhere, but our dependence on fossil fuels should. Home energy use accounts for roughly 20% of greenhouse gas emissions.

Today, there are options for switching to clean energy no matter where you live and whether you own or rent. Solar panels can be a surprisingly affordable option for homeowners who take advantage of IRA tax credits, but Community Solar or other aggregated renewable energy options are available to almost everyone. Learn how you can join the shift toward renewable, sustainable, and clean energy.

### **Best Practices:**

- Incorporate an event that includes a subject matter expert for questions.
- Link to these helpful resources:
  - » EnergySage: Solar Power 101
  - » EnergySage: Community Solar Guide
  - » DOE Homeowner's Guide to Going Solar

£	Make it Affordable	Does your company offer any solar panel installation dis Promote these benefits!
<b></b> _		
*	Make it Eventful	Host a Lunch + Learn and invite a representative from <u>Ener</u> about the benefits of solar panels or joining a Community S
<b>S</b>	Make it Practical	Showcase your office's solar panels or a local communit project! Create opportunities for people to learn from the about navigating a solar panel purchase.
	Make it Social	Use your company's social messaging tool to encourage in topic: "Have you installed solar in your home? Drop your so name or any tips you have for those interested in installation
	Make it Challenging	Host a challenge - raffle off prizes to employees that attend hosted renewable energy event or reward those that get a quote or sign up for Community Solar!

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Learn more and stay up-to-date on the latest in behavioral science by following Rare's Center for Behavior & the Environment (Be.Center).

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